INNOVATION TRANSFORMATION EXECUTION

Succeeding in the New Models of Healthcare Delivery



TOPICS AT A GLANCE

- Network Development/Tailored Networks
- Value-Based Business Models of Care
- Health Plan/Provider Partnerships
- Provider/Employer Collaborations
- Approaches to Population Health
- Mergers & Acquisitions
- New Physician Compensation Models
- Public & Private Health Exchanges
- Care Delivery Strategies
- Hospital/Physician Alignment Models
- Bundled Payments

DESIGNED FOR CEOS, CFOS, COOS, CNOS, CMOS, BOARD MEMBERS, PHYSICIAN LEADERS, MEDICAL DIRECTORS, VICE PRESIDENTS & DIRECTORS OF FINANCE, VICE PRESIDENTS & DIRECTORS OF BUSINESS DEVELOPMENT, HEALTHCARE ATTORNEYS, BANKERS, CONSULTANTS AND DEVELOPERS

OCTOBER 4-6[™], 2015

10th Annual MDS Healthcare Leadership and Executive Conference





As the Affordable Care Act, population health initiatives and marketplace pressures are transforming healthcare, new partnership models of healthcare delivery continue to evolve. Hospitals, health systems, physicians and payors are responding by collaborating and forming new integrated delivery systems all the while facing regulatory, political and social uncertainty. Continued movement from volume- to value-based reimbursement is inevitable.

Leaders from healthcare organizations will share their vision, successes and lessons learned regarding new partnerships and delivery models that are shaping current and future coordinated care and population health platforms.

10th Annual MDS Healthcare Leadership and Executive Conference

Who Should Attend?

The program is designed to benefit executives and board members of hospitals, health systems, physician organizations, health plans and healthcare-related businesses interested in learning the best strategic and operational business models for enhancing physician, hospital and health plan relationships during this time of healthcare reform. In addition to hearing from our distinguished faculty, the intensive two-day conference provides an unparalleled opportunity for attendees to interact with their colleagues from across the country to share best practices and establish ongoing connections.

OCTOBER 4-6[™], 2015



PRE-CONFERENCE WORKSHOP Sunday, October 4th from 1–4 p.m.

Building Tailored Networks

As providers, health systems and health plans advance into value-based delivery and reimbursement models, the composition of provider networks rises to the top of the list as a priority for long-term success. Whether building the network from scratch or inheriting one already formed, it will be important to prioritize and focus on the network design characteristics that have the greatest impact on payor, provider, patient and community engagement. This session will review the key factors to be considered in building a payor-specific tailored network that can be attractive and profitable while delivering quality outcomes. Topics include:

- Payor Perspectives
- Network Composition & Design
- Organizing a CIN around Hospital Employees & Dependents
- Business Models & Compensation
- Governance
- Risk-Sharing Arrangements
- Physician Engagement
- Open or Narrow Physician Participation
- Obtaining & Utilizing Data



10TH ANNUAL MDS CONFERENCE GUEST SPEAKERS





BARRY ARBUCKLE President & CEO MemorialCare Health System



CHRISTOPHER DAY Senior Vice President Strategy & Care Management Kindred Healthcare, Inc.



ROBERT HOMCHICK Partner Davis Wright Tremaine, LLP



FRANK BIRD Principal MDS Consulting, a VHA Business



ROBERT DEAN, JR., DO Vice President Performance Solutions, VHA



DONALD KEARNS, MD President & CEO Rady Children's Hospital-San Diego



C. R. BURKE President & CEO St. Joseph Heritage Healthcare



SHAWN DEWERS Chief Business Development Officer Tenet – Western Region



ERIC KLEIN Partner Sheppard Mullin





BILL GIL Chief Executive Providence Health Network



PRANAV KOTHARI, MD Co-Founder

Amplify Health



DAVE COMERCHERO Employee Benefits Manager **County of Sacramento**



PHIL DALTON Senior Vice President MDS Consulting, a VHA Business



EMMA HOO Director Pacific Business Group on Health (PBGH)



CEO



STEVEN RICHTER Senior Vice President Keenan HealthCare



CRAIG WRIGHT, MD Senior Vice President Physician Services Providence Health & Services



MARC HOFFING, MD

Medical Director

GEORGE MCGREGOR President McGregor & Associates, Inc.



ERNIE SCHWEFLER Chief Contracting Officer Keck Medicine of USC



PAT METZGER Senior Vice President – Chief of Care Management Memorial Hermann Health System



GREG SIEBERT Vice President Network Management UnitedHealthcare



LYNSEY MITCHEL Associate Sheppard Mullin



WELLS SHOEMAKER, MD Executive Vice President & Chief Medical Officer **COPE Health Solutions**



DAVID B. NASH, MD Dean Jefferson College of Population Health Thomas Jefferson University



CHRISTOPHER STANLEY, MD Vice President Population Health **Catholic Health Initiatives**



NANDINI RANGASWAMY Co-Founder Executive Vice President & Chief Strategy Officer ZeOmega





JOSEPH VASILE, MD President & CEO Greater Rochester Independent Practice Association (GRIPA)



CONFERENCE SCHEDULE | DAY ONE



MONDAY, OCTOBER 5TH

| 7:00 ~ 8:15 a.m. | BREAKFAST & REGISTRATION BEETHOVEN 1 | |
|--------------------|---|---|
| 8:15~8:30 a.m. | Welcome / Introduction | Phil Dalton, Senior Vice President MDS Consulting, a VHA Business |
| 8:30 ~ 9:30 a.m. | Leadership for Population Health As policies and reimbursement models cause the healthcare system to transition to population health management and from volume to value, a new type of leader is required. Hear David Nash, MD, who has been repeatedly named to <i>Modern Healthcare's</i> list of Most Powerful Persons in Healthcare, and is the founding Dean of the Jefferson College of Population Health, discuss leadership for the future. | David B. Nash, MD (Keynote Speaker) Dean, Jefferson College of Population Health Thomas Jefferson University |
| 9:30 ~ 10:30 a.m. | Market Dynamics & New Transactions Payor mega-mergers, health system consolidation, convergence deals, delivery system redesign and Big Data – what will it take to succeed in today's brave new healthcare world? The factors leading to today's transactions and what transactions are coming next will be discussed. | Eric Klein Partner Sheppard Mullin |
| 10:30 ~ 10:45 a.m. | BREAK | |
| 10:45 ~ 11:45 a.m. | Secrets to Success in Advanced Accountable Care Accountable care organizations participating in the Medicare Shared Savings Program (MSSP) and Commercial ACOs have made a multitude of investments into their networks, health information technology and care management systems. Learn from the Houston- based health system that has successfully implemented the structures and support necessary for success, about case/care management models, clinical/quality outcomes, and the financial performance achieved through integration. | Christopher Lloyd CEO, MHMD Memorial Hermann Physician Network & Memorial Hermann Accountable Care Organization Pat Metzger Senior Vice President – Chief of Care Management Memorial Hermann Health System |
| 11:45 a.m. | LUNCH BEETHOVEN 1 | |
| 1:00 ~ 1:45 p.m. | Evolving Bundled Payments & Other Reimbursement Models Alternative payment models are gaining momentum across the US with bundled payments for episodes of care rapidly expanding through programs such as CMS' Bundled Payment for Care Improvement (BPCI) program. You will hear from an organization that has taken financial risk for bundled episodes under the BPCI program – focusing on key learnings, challenges and critical factors that will drive success. | Christopher Stanley, MD Vice President, Population Health Catholic Health Initiatives |
| 1:45 ~ 2:45 p.m. | CIN, Medicare & Commercial ACOs: Legal and Implementation Issues While health reform and recent CMS initiatives continue to fuel widespread industry consolidation and clinical integration, current healthcare laws continue to present legal challenges and implementation concerns for structuring CINs and other similar models. Hear from leading experts who have implemented CI networks and other models across the nation to respond to the changing healthcare dynamics that are causing providers to be more accountable for quality and outcomes. | Diwen Chen Executive Director of Payment Innovation & Accountable Care, Dignity Health Robert Homchick Partner, Davis Wright Tremaine, LLP Joseph Vasile, MD President & CEO Greater Rochester Independent Practice Assoc., (GRIPA Robert Dean, Jr., DO Vice President, Performance Solutions, VHA (Moderator) |
| 2:45 ~ 3:00 p.m. | BREAK | |
| 3:00 ~ 4:15 p.m. | Improving the Performance of Medical Groups Rapid consolidation of physician practices has led to large scale aggregation, integration. Learn how medical group leaders have taken action to improve group performance with effective governance and management structures, leadership, aligned incentives, operational efficiency and strategies to implement change and improve clinical, operational, and financial performance. | Marc Hoffing, MD Medical Director, Desert Oasis Healthcare Wells Shoemaker, MD Executive Vice President and Chief Medical Officer COPE Health Solutions Craig Wright, MD Senior Vice President, Physician Services Providence Health & Services Bill Gil Chief Executive, Providence Health Network (Moderator) |
| 5:30~7:30 p.m. | HOSTED RECEPTION BEETHOVEN 1 | · · · · · · · · · · · · · · · · · · · |

TUESDAY, OCTOBER 6TH

| 7:00~8:15 a.m. | BREAKFAST BEETHOVEN 1 | | |
|--------------------|--|--|--|
| 8:15 ~ 9:30 a.m. | Employer Perspectives on Provider Relationship Models Health care providers are often insulated from employer purchasers by health plans and other intermediaries. Hear the perspectives of private and public employer purchasers, including their objectives and constraints, interest in direct contracting and other strategies. Learn how provider organizations can best approach self-insured employers for direct contracts. | Dave Comerchero Employee Benefits Manager, County of Sacramento Emma Hoo Director, Pacific Business Group on Health (PBGH) George McGregor President, McGregor & Associates, Inc. Steven Richter Senior Vice President, Keenan HealthCare (Moderator) | |
| 9:30 ~ 11:00 a.m. | Partnership Models for the Full Continuum of Care (Outpatient, Children's, Adult Acute and Post Acute) Hear industry experts discuss issues and approaches regarding the evolution of new relationships and partnershipmodels, narrow, tailored, and high performance networks. Leaders from children's, adult care, and post-acute health systems will discuss learnings and case studies about integrating physicians, outpatient services, adult acute care, pediatric care and post-acute care for population health. | Barry Arbuckle President & CEO, MemorialCare Health System Donald Kearns, MD President & CEO, Rady Children's Hospital–San Diego Christopher Day Senior Vice President, Strategy & Care Management Kindred Healthcare, Inc. Phil Dalton Senior Vice President, MDS Consulting, a VHA Business (Moderator) | |
| 11:00 ~ 11:15 a.m. | BREAK | | |
| 11:15 ~ 12:15 p.m. | Implementing Risk-Based Financial Models (Partial & Full Risk Capitation to Provider Owned Health Plans) Provider organizations that decide to move upstream to seize a greater share of premium revenue by participating in value-based and capitated contracts must learn how to execute effective risk sharing. Hear from experienced industry experts about transitioning to value based contracting, health plan partnerships, the pros and cons of various arrangement types as well as successful implementation factors. | Shawn Dewers Chief Business Development Officer Tenet–Western Region Ernie Schwefler Chief Contracting Officer, Keck Medicine of USC Greg Siebert Vice President, Network Management UnitedHealthcare Frank Bird Principal, MDS Consulting, a VHA Business (Moderator) | |
| 12:15 p.m. | CONFERENCE ADJOURNS | | |



10th Annual MDS Healthcare Leadership and Executive Conference

REGISTRATION FORM



OCTOBER 4–6[™], 2015

Register by August 15th & Save

Please register online at www.mdsconsulting.com

Please mail your payment to: VHA-UHC Alliance NewCo, Inc. 75 Remittance Drive, Suite 1855 Chicago, Illinois 60675-1855

Or fax your registration information to: 424.247.8248

Questions? Call 424.237.2525 or email cortale@vha.com

Name Title Company Address Suite # City State ZIP Telephone Fax Email (required to receive confirmation)

How did you hear about the conference?

Hotel rooms have been reserved for October 4-6th at the Encore Las Vegas for the MDS reduced group rate of \$219 per night plus tax. Call 866.770.7555 to reserve your room now.

Healthcare Provider Organizations

- Early Registration \$695 (register by August 15th)
- Registration \$795 (after August 15th)
 - Additional Registrants: _____ @ \$695 each

Non-Healthcare Providers

- Early Registration \$1095 (register by August 15th)
- Registration \$1195 (after August 15th)
 - Additional Registrants: _____ @ \$1095 each
- Pre-Conference Workshop Registration Sunday, October 4th, \$295
- Check enclosed (make payable to VHA-UHC Alliance NewCo, Inc.)
 - □ Visa □ MasterCard □ American Express

Exact name as it appears on credit card

Credit card billing address (if different from company)

| City | State | ZIP | |
|-------------|-----------|-----------|---|
| Card Number | Exp. Date | Signature | - |

Sorry, I cannot attend but please add me to your mailing list for future conferences.

Cancellation Policy

A written notification is required for a refund (minus \$150 for administrative fees) no later than September 4, 2015. After that date, all fees are forfeited; however, you are encouraged to send a substitute if you cannot attend.